



Health Care and Wellbeing Scrutiny Committee

Committee work programme

October 2025

Committee Meeting

27 October 2025 **report deadline 17 October 2025** pre meeting lines of enquiry 22 October 2025

Topic and Objectives	Evidence required	Attendees*
Herefordshire and Worcestershire Health and Care NHS Trust strategy <ul style="list-style-type: none"> Consider an update on progress to address the recommendations from the CQC inspection of the trust Scrutinise development of the new Trust strategy Consider work underway to develop neighbourhood health services 	<ul style="list-style-type: none"> Trust strategy update 	Director of Strategy and Partnerships, Herefordshire and Worcestershire Health and Care NHS Trust
Wye Valley Trust Winter Plan <ul style="list-style-type: none"> Consider the trust's 2025-2026 winter service plan 	<ul style="list-style-type: none"> Trust winter plan Committee presentation 	Managing Director, Wye Valley Trust
Healthwatch <ul style="list-style-type: none"> Update on proposals for Healthwatch 		Healthwatch Herefordshire
Work programme <ul style="list-style-type: none"> Review work programme 	<ul style="list-style-type: none"> Draft work programme 	Statutory Scrutiny Officer

Committee Meeting

24 November 2025 **report deadline 13 November 2025** pre meeting lines of 17 November 2025

Topic and Objectives	Evidence required	Attendees*
Herefordshire Safeguarding Adults Board Annual Report <ul style="list-style-type: none"> Review the work of the Herefordshire Safeguarding Adults Partnership. 	<ul style="list-style-type: none"> Safeguarding Adults Board Annual Report 	<ul style="list-style-type: none"> Kevin Crompton, Independent Scrutineer, Safeguarding Boards
Shaping neighbourhood health <ul style="list-style-type: none"> Analyse how the health partnership identifies health needs in communities. Scrutinise provision of current and future neighbourhood health services. 	<ul style="list-style-type: none"> Neighbourhood health bid Taurus Out of Hours GP service Worcestershire Council papers 	<ul style="list-style-type: none"> Attendees to be agreed
Patient Participation Groups	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> Attendees to be agreed
Work programme <ul style="list-style-type: none"> Review work programme 	<ul style="list-style-type: none"> Draft work programme 	<ul style="list-style-type: none"> Statutory Scrutiny Officer

Committee Briefing

25 November 2025 (TBC)

Topic and Objectives	Evidence required	Attendees*
Community activities services provision <ul style="list-style-type: none"> Meeting with service providers 	<ul style="list-style-type: none"> Site visit 	<ul style="list-style-type: none"> Service providers

Committee Meeting

26 January 2026 **report deadline 15 January 2026** pre meeting lines of enquiry planning TBC

Topic and Objectives	Evidence required	Attendees*
CQC Inspection of adult social care services <ul style="list-style-type: none"> Examine findings of the recent CQC inspection of adult social care services. 	<ul style="list-style-type: none"> CQC inspection findings Post-inspection action plan 	

<ul style="list-style-type: none"> Scrutinise any action plan arising from the inspection findings. 		
Q2 Better Care Fund outcomes (If CQC inspection item not yet available)	<ul style="list-style-type: none"> Evidence to be agreed 	<ul style="list-style-type: none"> Attendees to be agreed
Right Care Right Place <ul style="list-style-type: none"> Update on work to deliver acute community mental health support in Herefordshire. 	<ul style="list-style-type: none"> Evidence to be agreed 	<ul style="list-style-type: none"> Attendees to be agreed
Work programme <ul style="list-style-type: none"> Review work programme 	<ul style="list-style-type: none"> Draft work programme 	<ul style="list-style-type: none"> Statutory Scrutiny Officer

Committee Meeting

March 2026 **report deadline March 2026** pre meeting lines of enquiry planning TBC

Topic and Objectives	Evidence required	Attendees*
Joint Strategic Needs Assessment <ul style="list-style-type: none"> Review work to develop a new joint strategic needs assessment for Herefordshire. 	<ul style="list-style-type: none"> Joint Strategic Needs Assessment 	<ul style="list-style-type: none"> Director of Public Health
Health and Wellbeing Strategy <ul style="list-style-type: none"> Objectives to be agreed 	<ul style="list-style-type: none"> Evidence to be agreed 	<ul style="list-style-type: none"> Attendees to be agreed
Work programme <ul style="list-style-type: none"> Review work programme 	<ul style="list-style-type: none"> Draft work programme 	<ul style="list-style-type: none"> Statutory Scrutiny Officer

*The Corporate Director, Community Wellbeing and Cabinet Member Adults, Health and Wellbeing, both have a standing invitation to the meeting.

Q2 Better Care Fund outcomes (if CQC inspection item not ready)

Health Care and Wellbeing Scrutiny Committee

Meeting the Demand for Adult Social Care Task and Finish Group

Work programme

Objective To understand the extent of demand for adult social care services provided or commissioned in Herefordshire, and the likely change over time.

Objectives	Evidence required	Responsible officer	Date
Understand Herefordshire's demographics and future demographic change	Demographic information <ul style="list-style-type: none"> • <i>Understanding Herefordshire</i> demographic data • <i>Future population of Herefordshire</i> report • Joint Strategic Needs Assessment report 	Charlotte Worthy/Herefordshire Research team	Sep-Oct 25
Understand the demand for adult social care in Herefordshire	<ul style="list-style-type: none"> • Current rates of demand for adult social care <ul style="list-style-type: none"> ○ Type of demand (domiciliary, residential, nursing) ○ Duration ○ Change over time 	Zakia Loughhead	Sep-Oct 25
Compare demographic change and demand for adult social care compared to other local authorities	<ul style="list-style-type: none"> • Desktop research comparison with 'statistical neighbours' 	Danial Webb/Henry Merricks Murgatroyd	Sep-Oct 25
GROUP MEETING		Henry Merricks Murgatroyd	November 2025

Objective To explore the drivers of increased demand for adult social care, and the capacity of the local authority and other care providers to meet it.

Objectives	Evidence required	People to speak with	Date
Increased complexity of demand from an ageing population	Site visit – supported housing provider Site visit – third sector organisation working with older adults		Nov-Dec 25

The nature of funding for social care	Briefing on social care funding	Zakia Loughhead ASC finance team	Nov-Dec 25
The size and structure of the social care market in Herefordshire	Overview of social care market Meeting with care providers	Zakia Loughhead	Nov-Dec 25
Lack of housing growth, and flatlining tax base	<ul style="list-style-type: none"> Interview with Cabinet portfolio holders 		Nov-Dec 25
GROUP MEETING		Henry Merricks Murgatroyd	January 2026

Objective To identify strategies and work carried out by Herefordshire Council and other local authorities to reduce demand, or to increase revenue to pay for services.

Objectives	Evidence required	People to speak with	Date
Assistive technology	Visit to Technology Enabled Care Services (TECS) Team	TBC	Feb-Mar 26
Community based universal and targeted services	Meeting with Talk Community Meeting with third sector organisation Meeting with other community team in another local authority	Emily Lowe – Talk Community	Feb-Mar 26
Market shaping and support	Meeting – service director Meeting – care providers’ network	Commissioning	Feb-Mar 26
Supported living	Meeting – director for housing support Visit to supported housing	Hayley Crane A supported housing provider	Feb-Mar 26
In-house services and the role of Hoople	Case study – Essex Meeting with Hoople		Feb-Mar 26

GROUP MEETING	Henry Merricks Murgatroyd	April
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Objective To make recommendations to the executive on steps that should be taken to reduce service demand and to increase revenue.

Objectives	Evidence required	People to speak with	Date
Write draft report and recommendations	Draft report and recommendations	Task and finish group	May 2026
Agree draft report and recommendations with committee	Draft report and recommendations	Task and finish group	July 2026